

2020 818 respondents 44% of 1,868 invited

1. Overall, I am a satisfied academic appointee at UC San Diego.



Mean = 3.91, Std Dev = 1.00

Dimension Mean Score Trending Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent

Satisfaction with UC San Diego	Department - Values and Culture	Department Effectiveness	Department Effectiveness Academic Welfare Diversity, Equity	
	4.04			3.96
3.32		3.56	3.76	
2020	2020	2020	2020	2020

Background

- 2020 was the inaugural Academics@UCSD Survey.
- Survey Period: May 5 to June 1, 2020.
- 1,868 individuals from 3 Vice Chancellor areas were invited to take the survey. 818 (44%) responded.
- All Academic Personnel from General Campus and SIO were invited to take the survey, with the exception of the following titles: Extension, Preuss School, Postdoctoral Scholars, Visiting and Non-Salaried Titles, Graduate Student Instructors, and Emeriti/Recall.
- Survey consisted of 50 Satisfaction, 1 eNPS, 5 Reward Structure, 8 Background, 21 Interpersonal Behaviors, 1 family care, 6 Covid-19, and 4 open-ended questions.
- Contact us at Tritonlytics@ucsd.edu if you have any questions about this report or would like additional in-depth analysis of your survey data.
 - 1 Survey and analytics powered by Triton/ytics[™], Organizational Assessments and Strategy, UC San Diego

2020 - Academics@UCSD

UC San Diego

Satisfaction Mean Scores			UC San Diego	
	arginal 3.60 to 4.29 - Good 4.30 & above - Excellent C San Diego (rounded to two decimal places)	UC San Diego	1,868 Invited (N) 818 Responded (n) 44% Response Rate	
		2020	2020	
	1 Overall Satisfaction	3.91	3.91	
	2 Valued Member	3.65	3.65	
	3 Policy Making	3.10	3.10	
	4 Fair and Transparent Decisions	3.02	3.02	
Satisfaction with UC San Diego	5 Have a Voice	2.88	2.88	
	6 Career Advancement Opportunities	3.63	3.63	
	7 Supports & Values Research	3.59	3.59	
	8 Resources for Work Life Balance	3 35	3 35	

	6 Career Advancement Opportunities	3.63	3.63
	7 Supports & Values Research	3.59	3.59
	8 Resources for Work Life Balance	3.35	3.35
	9 Contributes to Dept's Mission	4.26	4.26
	10 Spirit of Cooperation	3.87	3.87
	11 High Visibility Leadership	3.47	3.47
	12 Physical Work Environment	4.44	4.44
Department, Malues and Culture	13 Ethical Conduct	4.02	4.02
Department - Values and Culture	14 Participate in Decisions	3.81	3.81
	15 Enjoy Working with Colleagues	4.18	4.18
	16 Value & Support Research	3.97	3.97
	17 Sufficient Freedom	4.37	4.37
	18 Supportive of Family Needs	3.94	3.94
	19 Adequate Staffing	3.20	3.20
	20 Have Tools	3.86	3.86
	21 Supports Training	3.65	3.65
	22 Resources Distributed Equitably	3.54	3.54
	23 Raise Concerns without Fear	3.70	3.70
	24 Equitable Service Work	3.19	3.19
Department Effectiveness	25 Mentorship of Students	3.18	3.18
	26 Equitable Teaching Loads	3.46	3.46
	27 Fair Performance Evaluation	3.79	3.79
	28 Performance Review	3.53	3.53
	29 Performance Assessments	3.62	3.62
	30 Advancement Decisions	3.59	3.59
	31 Expectations for Advancement	3.90	3.90
	32 Development Opportunities	3.64	3.64
	33 Total Compensation	3.43	3.43
	34 Get Information	3.95	3.95
	35 Use Tools for Scholarship	4.23	4.23
	36 Use Tools for Teaching	4.02	4.02
Academic Welfare	37 Reasonable Workload	3.43	3.43
	38 Supports Balance Work Life	3.46	3.46
	39 Development Opportunities	3.50	3.50
	40 Find Support	3.51	3.51
	41 Professional Mentoring	4.02	4.02
	42 Student Respect	4.14	4.14
	43 Diverse Academic Appointees	4.01	4.01
	44 Inclusive of People w/ Disabilities	3.83	3.83
	45 All Cultures - Fair	4.08	4.08
	46 Sexual Orientation - Fair	4.28	4.28
Diversity, Equity, and Inclusion	47 Gender Identities - Fair	4.15	4.15
	48 Report Uncomfortable Behavior	3.69	3.69
	49 Satisfied with Diversity Programs	3.77	3.77
	50 Committed to Diversity	3.90	3.90

2 Survey and analytics powered by Triton/ytics[™] Organizational Assessments and Strategy, UC San Diego

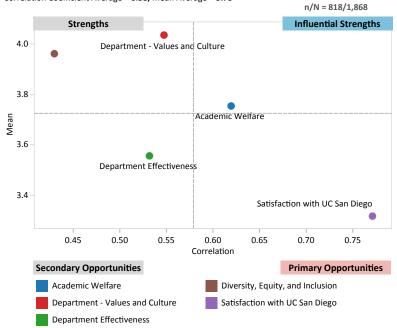
2020 - Academics@UCSD

UC San Diego

ST - Strength | IS - Influential Strength | PO - Primary Opportunity | SO - Secondary Opportunity

Strengths and Opportunities by Survey Question With Axes at the Average Dimension Mean and Average Dimension by Overall Satisfaction Correlation

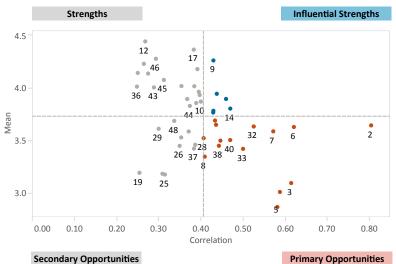




 Strengths and Opportunities by Survey Question With Axes at the Average Question Mean and Average Question by Overall Satisfaction Correlation

 Correlation Coefficient Average = 0.40, Mean Average = 3.73

 n/N = 818/1,868



Strengths

Higher than average mean score, lower than average correlation. "Keep up the good work"

Secondary Opps

Lower than average mean score, lower than average correlation. "Low Priority"

Primary Opps

Higher than average mean score, higher than average correlation "Keep an eye on"

Lower than average mean score, higher than average correlation. "Concentrate Efforts"

Dim	Question	Mean	Corr Str	/Opps
SAT	Satisfaction with UC San Diego	3.32	0.77	РО
VAL	Department - Values and Culture	4.04	0.55	ST
DEP	Department Effectiveness	3.56	0.53	so
WEL	Academic Welfare	3.76	0.62	IS
DIV	Diversity, Equity, and Inclusion	3.96	0.43	ST
DIV	49. Satisfied with Diversity Programs	3.77	0.43	IS
DEP	27. Fair Performance Evaluation	3.79	0.43	IS
VAL	14. Participate in Decisions	3.81	0.47	IS
DIV	50. Committed to Diversity	3.90	0.46	IS
WEL	34. Get Information	3.95	0.44	IS
VAL	9. Contributes to Dept's Mission	4.26	0.43	IS
SAT	5. Have a Voice	2.88	0.58	PO
SAT	4. Fair and Transparent Decisions	3.02	0.59	PO
SAT	3. Policy Making	3.10	0.61	РО
SAT	8. Resources for Work Life Balance	3.35	0.41	РО
WEL	33. Total Compensation	3.43	0.50	PO
WEL	38. Supports Balance Work Life	3.46	0.44	PO
WEL	39. Development Opportunities	3.50	0.45	PO
WEL	40. Find Support	3.51	0.47	PO
DEP	28. Performance Review	3.53	0.41	PO
SAT	7. Supports & Values Research	3.59	0.57	PO
SAT	6. Career Advancement Opportunities	3.63	0.62	PO
WEL	32. Development Opportunities	3.64	0.52	PO
SAT	2. Valued Member	3.65	0.80	PO
DEP	21. Supports Training	3.65	0.43	PO PO
DEP	23. Raise Concerns without Fear	3.70 3.18	0.43	SO
DEP	25. Mentorship of Students 24. Equitable Service Work	3.18	0.31	SO
DEP	19. Adequate Staffing	3.20	0.25	so
WEL	37. Reasonable Workload	3.43	0.38	SO
DEP	26. Equitable Teaching Loads	3.46	0.35	SO
VAL	11. High Visibility Leadership	3.47	0.39	SO
DEP	22. Resources Distributed Equitably	3.54	0.35	SO
DEP	30. Advancement Decisions	3.59	0.37	SO
DEP	29. Performance Assessments	3.62	0.30	SO
DIV	48. Report Uncomfortable Behavior	3.69	0.34	SO
DIV	44. Inclusive of People w/ Disabilities	3.83	0.37	ST
DEP	20. Have Tools	3.86	0.39	ST
VAL	10. Spirit of Cooperation	3.87	0.40	ST
DEP	31. Expectations for Advancement	3.90	0.37	ST
VAL	18. Supportive of Family Needs	3.94	0.40	ST
VAL	16. Value & Support Research	3.97	0.39	ST
DIV	43. Diverse Academic Appointees	4.01	0.29	ST
WEL	36. Use Tools for Teaching	4.02	0.25	ST
VAL	13. Ethical Conduct	4.02	0.38	ST
WEL	41. Professional Mentoring	4.02	0.35	ST
DIV	45. All Cultures - Fair	4.08	0.31	ST
WEL	42. Student Respect	4.14	0.27	ST
DIV	47. Gender Identities - Fair	4.15	0.25	ST
VAL	15. Enjoy Working with Colleagues	4.18	0.39	ST
WEL	35. Use Tools for Scholarship	4.23	0.26	ST
DIV	46. Sexual Orientation - Fair	4.28	0.29	ST
VAL	17. Sufficient Freedom	4.37	0.38	ST
VAL	12. Physical Work Environment	4.44	0.27	ST

3 Survey and analytics powered by Triton/ytics™, Organizational Assessments and Strategy, UC San Diego

Influential Strengths



	hat extent you agree or disagree atements. Select 'N/A' if it is not not know.	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	N/A				
	1. Overall, I am a satisfied acade	mic appointee a	t UC San Diego.								
	2. I feel valued as a member of the UC San Diego community.										
	3. Top leaders at UC San Diego ta	ke the concerns	s of academic appoir	ntees into account w	hen making policy dec	isions.					
	4. Leadership at UC San Diego de	monstrates fair	ness and transparen	cy in their decisions.							
Satisfaction with UC San Diego	5. I feel I have a voice in campus	decision makin.									
OC San Diego	6. I am satisfied with my opportu	nities for career	advancement at UC	San Diego.							
	7. Research in my area is valued a	and supported a	at UC San Diego.								
	8. UC San Diego provides resourc	es to help acade	emic personnel bala	nce work-life needs,	such as childcare and	elder care.					
	9. I understand how my work pos	sitively contribu	tes to my departme	nt's mission.							
	10. There is a spirit of collaborati	on among collea	agues in my departm	nent.							
	11. I have been encouraged to ta	ke high visibility	leadership roles as	part of my service to	UC San Diego.						
	12. I feel physically safe in my work environment.										
Department -	13. People in my department conduct themselves in an ethical manner.										
Values and Culture											
	15. I enjoy working with my colleagues.										
	16. Colleagues in my department value and support my research.										
	17. I have sufficient freedom to decide how to best perform my work.										
	18. My department creates a clin	nate that is supp	portive of family nee	ds, including the use	of work-life benefits.						
	19. My department has adequate	e staffing to han	dle our workload.								
	20. I have the tools (i.e., equipment and technology) needed to perform my work.										
	21. My department supports my participation in training and other professional development activities (e.g., with funding, time).										
	22. Resources (e.g., space, research and administrative support) are distributed equitably in my department.										
	23. I can raise concerns in my de	partment witho	ut fear of negative c	onsequences.							
	24. Service work (e.g., committee	e work) is distrib	outed equitably in m	y department.							
Department Effectiveness	25. Mentorship of undergraduate	e and/or gradua	te students is distrib	outed equitably in my	department.						
Ellectiveness	26. Teaching loads are distribute	d equitably in m	iy department.								
	27. Performance is evaluated fair	'ly in my departi	ment.								
	28. My last review provided me	with informatior	n I could use to impre	ove my performance							
	29. My department weighs stude	ent evaluations f	airly in assessments	of academic appoint	tee performance.						
	30. Decisions about advancemen	t in my departm	nent are based on cle	early defined criteria							
	31. Performance expectations fo	r advancement a	are reasonable in my	y department.							
	32. The professional developmer	nt opportunities	I receive at UC San I	Diego are valuable.							
	33. I am satisfied with my total compensation, including salary and benefits.										
	34. I know how to get the information I need to be effective in my work.										
	35. I know how to use the tools that I have (i.e., equipment and technology) to support my research.										
	36. I know how to use the tools that I have (i.e., equipment and technology) to support my teaching.										
Academic Welfare	37. My workload is reasonable.										
	38. My department supports me	in managing a h	ealthy balance betw	veen my personal an	d professional life.						
	39. I know how to find information	on about opport	unities for professio	nal development wit	hin my department.						
	40. If I need support to do my wo	ork, I know wher	re to find it at UC Sar	n Diego.							
	41. There is at least one person a	t UC San Diego	to whom I can go fo	r mentorship or guid	ance.						
	42. I feel that students show me	the same respec	ct they show to my p	beers.							
	43. My department demonstrate	s a commitmen	t to recruiting and re	etaining diverse acad	emic annointees						

43. My department demonstrates a commitment to recruiting and retaining diverse academic appointees.

44. UC San Diego creates an environment that is inclusive of people with disabilities.

45. People of all ethnic groups, cultures, and backgrounds are treated fairly in my department.

- Diversity, Equity, 46. People of all sexual orientations are treated fairly in my department.
 - and Inclusion 47. People of all gender identities are treated fairly in my department.
 - 48. I trust that if I reported a colleague's behavior that made me uncomfortable, I would receive satisfactory support.
 - 49. Overall, I am satisfied with the diversity-related programs and services available on campus.
 - 50. Top leaders of the university are committed to diversity, equity, and inclusion.

eNPS 51. How likely is it that you would recommend UC San Diego to a friend or colleague as a place to work?

4 Survey and analytics powered by Tritonlytics[™], Organizational Assessments and Strategy, UC San Diego



How frequently UC San Diego rewards academic appointees for the following:

1. Contributions to diversity.	307 44%			247 35%		142 20%		
2. Going above and beyond to support students.	201 28%			277 39%		229 32%		
3. Outstanding teaching.		291 41%			280 40%		135 19%	
4. Outstanding service.	23 33			269 38%		202 29%		
5. Outstanding research.	539 77%					109 16%	55 8%	
Often/Very Often Occasinally Rare	ly/Never	Female				Ν	1ale	
1. Contributions to diversity.	86 35%	103 42%		59 4%	176 49%		123 34%	59 16%
2. Going above and beyond to support students.	57 22%	111 44%	86 349		126 35%		140 39%	94 26%
3. Outstanding teaching.	93 37%	109 43%		50 20%	170 47%		138 38%	52 14%
4. Outstanding service.	65 26%	108 44%	7. 30		146 40%		127 35%	91 25%
5. Outstanding research.	190 78%		3 16			290 79%		

5 Survey and analytics powered by Triton/ytics[™], Organizational Assessments and Strategy, UC San Diego



How COVID-19 has impacted your experience as an academic appointee:

1. Overall, I am satisfied with how UC San Diego is managing the COVID-19 crisis.	472 65%	134 115 19% 16%
2. I am satisfied with UC San Diego's level of communication (e.g., frequency, timeliness, breadth) about the COVID-19 crisis.	514 71%	103 104 14% 14%
3. I feel UC San Diego cares about my well-being.	490 68%	156 72 22% 10%
4. I have the tools I need to continue to perform my job duties (e.g. research, teaching, mentoring, etc.) regardless of where I am working.	471 65%	105 148 15% 20%
5. The COVID-19 crisis has interfered with my ability to perform my job duties.	520 72%	94 108 13% 15%
Agree/Strongly Agree Neutral	Disagree/Strongly Disagree	
	Female	Male
1. Overall, I am satisfied with how UC San Diego is managing the COVID-19 crisis.	185 70% 41 40 15% 15%	249 69 51 67% 19% 14%
2. I am satisfied with UC San Diego's level of communication (e.g., frequency, timeliness, breadth) about the COVID-19 crisis.	201 28 36 76% 11% 14%	270 54 45 73% 15% 12%
3. I feel UC San Diego cares about my well-being.	177 56 29 68% 21% 11%	274 72 23 74% 20% 6%
4. I have the tools I need to continue to perform my job duties (e.g. research, teaching, mentoring, etc.) regardless of where I am working.	174 29 63 65% 11% 24%	255 66 50 69% 18% 13%
5. The COVID-19 crisis has interfered with my ability to perform my job duties.	187 35 43 71% 13% 16%	270 47 54 73% 13% 15%

6 Survey and analytics powered by Triton/ytics[™], Organizational Assessments and Strategy, UC San Diego



2020 818 respondents 44% of 1,868 invited Senate Non-Senate Researcher/Admin 571

129

118

Satisfaction Mean Scores by Academic Group

Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent Mean scores are not displayed for groups that have fewer than 5 respondents.

			Senate	Non-Senate	Researcher/Admin
			2020	2020	2020
	1	Overall Satisfaction	3.94	3.80	3.84
	2	Valued Member	3.73	3.39	3.53
	3	Policy Making	3.05	3.18	3.30
Satisfaction with UC San	4	Fair and Transparent Decisions	2.93	3.10	3.37
Diego	5	Have a Voice	2.99	2.48	2.74
	6	Career Advancement Opportunities	3.88	2.87	3.23
	7	Supports & Values Research	3.64	3.19	3.71
	8	Resources for Work Life Balance	3.42	3.10	3.24
	9	Contributes to Dept's Mission	4.29	4.22	4.19
	10	Spirit of Cooperation	3.86	3.85	3.95
	11	High Visibility Leadership	3.65	2.81	3.24
	12	Physical Work Environment	4.48	4.37	4.36
Department - Values and	13	Ethical Conduct	3.93	4.24	4.21
Culture	14	Participate in Decisions	3.94	3.28	3.71
	15	Enjoy Working with Colleagues	4.13	4.19	4.43
	16	Value & Support Research	3.99	3.63	4.09
	17	Sufficient Freedom	4.44	4.13	4.25
	18	Supportive of Family Needs	3.97	3.85	3.84
	19	Adequate Staffing	3.11	3.57	3.28
	20	Have Tools	3.81	3.83	4.16
	21	Supports Training	3.64	3.49	3.92
	22	Resources Distributed Equitably	3.53	3.49	3.62
	23	Raise Concerns without Fear	3.74	3.51	3.65
	24	Equitable Service Work	3.13	3.33	3.40
Department Effectiveness	25	Mentorship of Students	3.15	3.28	3.36
	26	Equitable Teaching Loads	3.49	3.38	3.25
	27	Fair Performance Evaluation	3.80	3.63	3.87
	28	Performance Review	3.56	3.41	3.49
	29	Performance Assessments	3.60	3.70	3.62
	30	Advancement Decisions	3.68	3.12	3.58
	31	Expectations for Advancement	3.98	3.56	3.81
	32	Development Opportunities	3.60	3.58	3.88
	33	Total Compensation	3.50	3.04	3.47
	34	Get Information	3.94	3.80	4.14
	35	Use Tools for Scholarship	4.24	3.98	4.38
	36	Use Tools for Teaching	3.99	4.04	4.20
Academic Welfare	37	Reasonable Workload	3.37	3.68	3.44
	38	Supports Balance Work Life	3.41	3.62	3.52
	39	Development Opportunities	3.53	3.32	3.56
	40	Find Support	3.50	3.49	3.56
	41	Professional Mentoring	4.04	3.88	4.08
	42	Student Respect	4.12	4.26	4.08
	43	Diverse Academic Appointees	4.08	3.80	3.86
	44	Inclusive of People w/ Disabilities	3.85	3.82	3.78
	45	All Cultures - Fair	4.09	4.07	4.03
Diversity, Equity, and	46	Sexual Orientation - Fair	4.31	4.26	4.16
Inclusion	47	Gender Identities - Fair	4.15	4.13	4.13
	48	Report Uncomfortable Behavior	3.64	3.82	3.81
	49	Satisfied with Diversity Programs	3.74	3.81	3.85
	50	Committed to Diversity	3.93	3.67	3.97

			Female	279
\bigcirc	2020 - Academics@UCSD UC San Diego	2020 818 respondents 44% of 1,868 invited	Male	398

Satisfaction Mean Scores by Gender

Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent Mean scores are not displayed for groups that have fewer than 5 respondents.

			Female	Male
			2020	2020
	1	Overall Satisfaction	3.90	4.02
	2	Valued Member	3.58	3.81
	3	Policy Making	3.11	3.20
Satisfaction with UC San	4	Fair and Transparent Decisions	3.05	3.11
Diego	5	Have a Voice	2.83	3.02
	6	Career Advancement Opportunities	3.55	3.79
	7	Supports & Values Research	3.44	3.75
	8	Resources for Work Life Balance	3.24	3.51
	9	Contributes to Dept's Mission	4.28	4.30
	10	Spirit of Cooperation	3.87	3.95
	11	High Visibility Leadership	3.33	3.62
	12	Physical Work Environment	4.28	4.59
Department - Values and	13	Ethical Conduct	4.00	4.11
Culture	14	Participate in Decisions	3.68	4.03
	15	Enjoy Working with Colleagues	4.23	4.22
	16	Value & Support Research	3.91	4.06
	17	Sufficient Freedom	4.26	4.49
	18	Supportive of Family Needs	3.87	4.03
	19	Adequate Staffing	3.16	3.30
	20	Have Tools	3.88	3.91
	21	Supports Training	3.74	3.67
	22	Resources Distributed Equitably	3.34	3.73
	23	Raise Concerns without Fear	3.51	3.96
	24	Equitable Service Work	3.00	3.37
Department Effectiveness	25	Mentorship of Students	2.97	3.35
	26	Equitable Teaching Loads	3.28	3.63
	27	Fair Performance Evaluation	3.71	3.92
	28	Performance Review	3.50	3.62
	29	Performance Assessments	3.60	3.71
	30	Advancement Decisions	3.54	3.72
	31	Expectations for Advancement	3.81	4.03
	32	Development Opportunities	3.79	3.62
	33	Total Compensation	3.40	3.55
	34	Get Information	3.88	4.06
	35	Use Tools for Scholarship	4.15	4.30
	36	Use Tools for Teaching	3.98	4.07
Academic Welfare	37	Reasonable Workload	3.28	3.65
	38	Supports Balance Work Life	3.39	3.58
	39	Development Opportunities	3.47	3.65
	40	Find Support	3.49	3.61
	41	Professional Mentoring	4.04	4.08
	42	Student Respect	3.93	4.33
	43	Diverse Academic Appointees	3.73	4.23
	44	Inclusive of People w/ Disabilities	3.57	4.04
	45	All Cultures - Fair	3.85	4.27
Diversity, Equity, and	46	Sexual Orientation - Fair	4.14	4.38
Inclusion	40	Gender Identities - Fair	3.92	4.30
	48	Report Uncomfortable Behavior	3.47	3.93
	48	Satisfied with Diversity Programs	3.57	4.00
	50	Committed to Diversity	3.67	4.14
	50	committed to Diversity	5.07	4.14



2020 818 respondents

44% of 1,868 invited

White458Black19Latino53Asian/PI100Am In/AN2Multi-Ethnic13

Satisfaction Mean Scores by Race/Ethnicity

Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent

Mean scores are not displayed for groups that have fewer than 5 respondents.

			White	Black	Latino	Asian/PI	Am In/AN	Multi-Ethnic
			2020	2020	2020	2020	2020	2020
	1	Overall Satisfaction	4.01	3.58	3.75	4.00		3.62
	2	Valued Member	3.73	3.32	3.55	3.85		3.69
-	3	Policy Making	3.15	2.61	3.12	3.39		3.00
Satisfaction with	4	Fair and Transparent Decisions	3.10	2.22	2.94	3.35		2.58
UC San Diego	5	Have a Voice	2.96	2.50	2.90	2.99		2.83
-	6	Career Advancement Opportunities	3.73	3.42	3.48	3.65		3.50
-	7	Supports & Values Research	3.65	2.89	3.33	3.71		3.64
-	8	Resources for Work Life Balance	3.39	2.85	3.43	3.41		3.33
	9	Contributes to Dept's Mission	4.28	4.11	4.54	4.28		4.17
-	10	Spirit of Cooperation	3.95	3.89	4.06	3.89		3.85
Department - Values and - Culture -	11	High Visibility Leadership	3.57	3.78	3.48	3.33		3.17
	12	Physical Work Environment	4.51	3.74	4.38	4.45		4.31
	13	Ethical Conduct	4.13	3.89	4.06	4.04		3.62
	14	Participate in Decisions	3.93	3.68	3.73	3.83		3.75
	15	Enjoy Working with Colleagues	4.27	4.21	4.04	4.14		4.23
	16	Value & Support Research	4.02	4.22	3.88	4.05		4.08
	17	Sufficient Freedom	4.45	4.16	4.26	4.29		4.31
	18	Supportive of Family Needs	3.97	3.88	4.02	3.94		4.00
	19	Adequate Staffing	3.19	2.74	3.21	3.39		3.46
_	20	Have Tools	3.90	3.63	3.87	3.89		3.75
	21	Supports Training	3.68	3.65	3.66	3.72		3.80
	22	Resources Distributed Equitably	3.55	3.56	3.81	3.64		3.58
-	23	Raise Concerns without Fear	3.87	3.47	3.75	3.58		3.83
-	24	Equitable Service Work	3.23	2.82	3.42	3.27		2.75
Department	25	Mentorship of Students	3.19	2.94	3.35	3.31		2.64
Effectiveness	26	Equitable Teaching Loads	3.50	3.06	3.61	3.49		2.83
-	27	Fair Performance Evaluation	3.86	3.89	3.76	3.82		3.67
-	28	Performance Review	3.54	3.27	3.67	3.69		3.60
-	29	Performance Assessments	3.68	3.88	3.67	3.68		3.58
-	30	Advancement Decisions	3.68	3.89	3.44	3.62		3.58
-	31	Expectations for Advancement	3.99	3.88	3.77	3.87		3.69
	32	Development Opportunities	3.67	3.53	3.79	3.78		3.50
-	33	Total Compensation	3.55	3.37	3.38	3.27		3.15
-	34	Get Information	4.01	3.89	3.98	3.93		3.69
-	35	Use Tools for Scholarship	4.24	4.33	4.16	4.26		4.00
-	36	Use Tools for Teaching	4.03	4.13	3.96	4.08		3.27
Academic Welfare		Reasonable Workload	3.50	3.17	3.19	3.63		3.00
	38	Supports Balance Work Life	3.52	3.24	3.44	3.61		3.33
-	39	Development Opportunities	3.60	3.44	3.64	3.48		3.15
-	40	Find Support	3.58	3.26	3.63	3.51		2.92
-	41	Professional Mentoring	4.10	3.89	4.11	3.98		3.69
-	42	Student Respect	4.22	3.78	4.04	3.97		4.25
	43	Diverse Academic Appointees	4.12	3.74	3.60	3.94		3.62
-	43	Inclusive of People w/ Disabilities	3.85	3.13	3.47	3.97		3.83
-	44	All Cultures - Fair	4.16	3.32	3.87	4.04		4.00
Diversity Fauity	45	Sexual Orientation - Fair	4.32	4.17	4.12	4.19		4.18
	40	Gender Identities - Fair	4.19	3.89	3.98	4.08		4.18
-	47	Report Uncomfortable Behavior	3.78	2.89	3.62	3.67		3.92
-	48	Satisfied with Diversity Programs	3.90	2.58	3.36	3.85		3.33

Survey and analytics powered by Triton/ytics™, Organizational Assessments and Strategy, UC San Diego



Interpersonal Behaviors Mean Scores Below 2 - Excellent | 2.0 to 2.3 - Good | 2.4 to 2.6 - Marginal | 2.70 & above - Low

_During the past year, how often have you experienced the following conduct where someone:	2020
1. Was condescending to you.	2.20
2. Paid little attention to your statement or showed little interest in your opinion.	2.36
3. Made demeaning or derogatory remarks about you.	1.54
4. Made jokes at your expense.	1.41
5. Interrupted or spoke over you.	2.35
6. Kept you out-of-the-loop on information that was important.	2.53
7. Ignored you during conversation.	1.91
8. Treated you differently because of your gender identity.	1.54
9. Made derogatory comments about your gender identity.	1.14
10. Treated you differently because of your race/ethnicity.	1.40
11. Made derogatory comments about your race/ethnicity.	1.20
12. Treated you differently because of your sexual orientation.	1.11
13. Made derogatory comments about your sexual orientation.	1.06
14. Made you feel the need to minimize aspects of your identity (e.g., language, dress) to fit in.	1.45
15. Made you feel that you have to work harder than others to be perceived as a legitimate scholar.	1.95
16. Made you feel that your prospects for advancement were threatened.	1.66
17. Impeded your access to key resources (e.g., funding, space, strong students).	1.55
18. Made you feel that your reputation was harmed.	1.42
19. Isolated or excluded you from important opportunities.	1.72
20. Questioned your professional competence or authority.	1.62

	2020 - Academics@UCSE					
U	UC San Diego					

2020 818 respondents

44% of 1,868 invited

Male 398

279

Female

Interpersonal Behaviors Mean Scores by Gender
Below 2 - Excellent 2.0 to 2.3 - Good 2.4 to 2.6 - Marginal 2.70 & above - Low
Mean scores are not displayed for groups that have fewer than 5 respondents.

During the past year, how often have you experienced the following conduct where someone: Female Male 2020 2020 **Question Text** 1.90 1. Was condescending to you. 2.49 2. Paid little attention to your statement or showed little interest in your opinion. 2.11 1.63 1.41 3. Made demeaning or derogatory remarks about you. 1.43 1.32 4. Made jokes at your expense. 2.00 5. Interrupted or spoke over you. 2.73 6. Kept you out-of-the-loop on information that was important. 2.64 2.32 7. Ignored you during conversation. 2.11 1.70 8. Treated you differently because of your gender identity. 1.92 1.23 1.08 1.21 9. Made derogatory comments about your gender identity. 10. Treated you differently because of your race/ethnicity. 1.46 1.33 1.25 1.14 11. Made derogatory comments about your race/ethnicity. 12. Treated you differently because of your sexual orientation. 1.09 1.09 1.06 1.04 13. Made derogatory comments about your sexual orientation. 14. Made you feel the need to minimize aspects of your identity (e.g., language, dress) to fit in. 1.64 1.24 2.44 1.55 15. Made you feel that you have to work harder than others to be perceived as a legitimate scholar. 16. Made you feel that your prospects for advancement were threatened. 1.79 1.45 1.69 1.36 17. Impeded your access to key resources (e.g., funding, space, strong students). 18. Made you feel that your reputation was harmed. 1.43 1.32 1.84 1.53 19. Isolated or excluded you from important opportunities. 20. Questioned your professional competence or authority. 1.83 1.40

¹¹ Survey and analytics powered by Tritonlytics[™], Organizational Assessments and Strategy, UC San Diego



2020 818 respondents 44% of 1,868 invited White458Black19Latino53Asian/PI100Am In/AN2Multi-Ethnic13

Interpersonal Behaviors Mean Scores by Ethnicity Below 2 - Excellent | 2.0 to 2.3 - Good | 2.4 to 2.6 - Marginal | 2.70 & above - Low

Mean scores are not displayed for groups that have fewer than 5 respondents.

During the past year, how often have you experienced the following conduct where someone:	White	Black	Latino	Asian/PI	Am In/AN	Multi-Ethnic
,,	2020	2020	2020	2020	2020	2020
1. Was condescending to you.	2.14	2.68	2.40	2.07		2.15
2. Paid little attention to your statement or showed little interest in your opinion.	2.29	2.84	2.34	2.30		2.00
3. Made demeaning or derogatory remarks about you.	1.46	1.84	1.65	1.54		1.77
4. Made jokes at your expense.	1.33	1.53	1.46	1.45		1.38
5. Interrupted or spoke over you.	2.34	3.11	2.19	2.15		2.23
6. Kept you out-of-the-loop on information that was important.	2.46	3.06	2.61	2.27		2.31
7. Ignored you during conversation.	1.87	2.26	1.88	1.83		1.85
8. Treated you differently because of your gender identity.	1.54	1.82	1.53	1.34		1.50
9. Made derogatory comments about your gender identity.	1.14	1.28	1.18	1.15		1.08
10. Treated you differently because of your race/ethnicity.	1.20	2.79	1.98	1.65		1.50
11. Made derogatory comments about your race/ethnicity.	1.10	1.47	1.55	1.37		1.08
12. Treated you differently because of your sexual orientation.	1.08	1.25	1.27	1.13		1.00
13. Made derogatory comments about your sexual orientation.	1.04	1.12	1.16	1.09		1.00
14. Made you feel the need to minimize aspects of your identity (e.g., language, dress) to fit in.	1.32	2.42	1.74	1.46		1.46
15. Made you feel that you have to work harder than others to be perceived as a legitimate scholar.	1.83	3.05	2.33	1.98		1.62
16. Made you feel that your prospects for advancement were threatened.	1.53	2.11	2.10	1.52		1.77
17. Impeded your access to key resources (e.g., funding, space, strong students).	1.46	1.89	1.69	1.53		1.62
18. Made you feel that your reputation was harmed.	1.34	1.47	1.51	1.44		1.62
19. Isolated or excluded you from important opportunities.	1.60	2.25	1.79	1.76		1.75
20. Questioned your professional competence or authority.	1.54	2.11	1.73	1.61		1.54

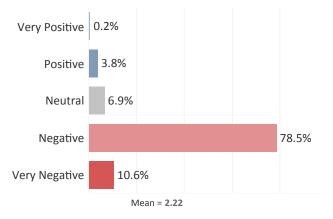
¹² Survey and analytics powered by Triton/ytics[™], Organizational Assessments and Strategy, UC San Diego



495 survey respondents commented on at least one of two items asking what they would change about the work climate at UC San Diego and about any concerning behaviors they experienced or witnessed. Comments may contain multiple themes. Benchmark (or standard) themes are displayed on this page. Ad hoc theme results are included on the following page.

Note: Because not all respondents who took this survey made a comment, the themes presented below are not necessarily a full representation of the division/unit. Consideration of quantitative data and review of comments to better understand themes are recommended for gaining more complete insights.

Sentiment Breakdown for Benchmark Themes



of Benchmark Themes and Sentiment Breakdown

Benchmark themes are topics that correspond to the major areas covered by the survey and can be tracked over time

● 5 - Very Positive ● 4 - Positive ● 3 - Neutral ● 2 - Negative ● 1 - Very Negative

# of Times Theme Used	% of Times Theme Used	Avg Sentiment
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Sentiment Breakdown

Satisfied with diversity programs	68	15.1%	2.1	
Have a voice in decision making	63	14.0%	1.9	
Discrimination based on gender identity	41	9.1%	1.9	
Feel valued by department	35	7.8%	2.9	
Discrimination based on race/ethnicity	33	7.3%	1.9	
Research supported	33	7.3%	2.0	
Feel respected by colleagues	31	6.9%	2.1	
Equitable service work	20	4.4%	2.1	
Evaluated fairly	19	4.2%	1.9	
Career advancement	18	4.0%	2.1	
Compensation	16	3.5%	1.9	
Equitable teaching load	14	3.1%	1.9	
Feel respected by students	11	2.4%	1.8	
Discrimination based on disability	9	2.0%	1.9	
Ethical conduct	9	2.0%	2.0	
Work/Life balance	9	2.0%	1.7	
Fear of negative consequences	8	1.8%	2.1	
Discrimination based on sexual orientation	5	1.1%	2.2	
Professional development	4	0.9%	2.3	
Support for parents/caregivers	3	0.7%	2.0	
Benefits	2	0.4%	2.0	

Survey and analytics powered by Tritonlytics™,

¹³ Organizational Assessments and Strategy, UC San Diego

2020 - Academics@UCSD UC San Diego

of Ad Hoc Themes and Sentiment Breakdown

Ad hoc themes are topics that may not appear in all survey years

• 5 - Very Positive • 4 - Positive • 3 - Neutral • 2 - Negative • 1 - Very Negative

of Times Theme Used % of Times Theme Used Avg Sentiment

Sentimental Breakdown

Communication from Senior Leadership	60	6.4%	2.1	
Transition to Remote Teaching/Learning	57	6.0%	2.3	
Reasonable Workload	56	5.9%	2.0	
Support Remote Instruction Tools	47	5.0%	2.4	
Jobs/Budgets	44	4.7%	1.9	
Adjust Review/Advancement Timeline	42	4.4%	2.9	
Longterm Childcare	39	4.1%	2.2	
Return to On-Site Research	33	3.5%	2.8	
Return to Learn Planning	30	3.2%	2.5	
Increase in Bureaucracy	28	3.0%	2.0	
Support for Lecturers/Jr Faculty	28	3.0%	2.0	
Too Much Emphasis on Diversity	27	2.9%	2.0	
Support for Grad Student/Post Docs	26	2.8%	2.2	
Allow More Faculty Input	23	2.4%	2.1	
Professional Behavior	21	2.2%	2.7	
Research Funding Issues	20	2.1%	2.5	
Addressing Bullying	18	1.9%	1.8	
Current Measures are Effective	18	1.9%	3.8	
More Support for Non-STEM Departments	18	1.9%	2.0	
Allow Extended Remote Work	17	1.8%	3.1	
Elitism/Hierarchy	17	1.8%	1.9	
Reporting/Resolving Issues	16	1.7%	1.8	
More Value on Teaching	15	1.6%	2.0	
Opportunity for Collaboration	15	1.6%	2.7	
Covid 19 Information/Testing	14	1.5%	3.1	